

TRANSITION INITIATIVES FOR STABILIZATION

Quarterly Report

July 2012

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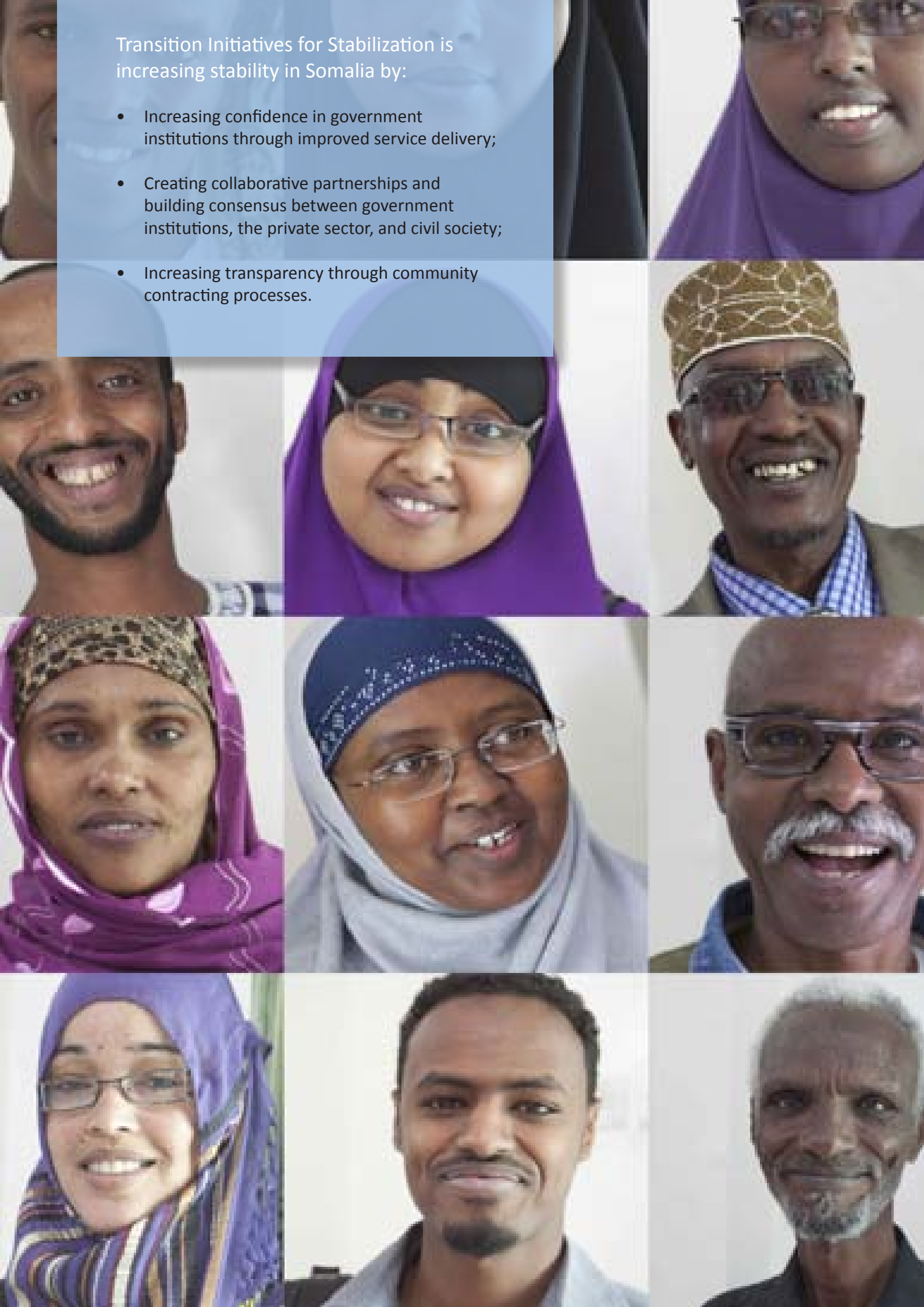
TRANSITION INITIATIVES FOR STABILIZATION

Quarterly Report

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Transition Initiatives for Stabilization is increasing stability in Somalia by:

- Increasing confidence in government institutions through improved service delivery;
- Creating collaborative partnerships and building consensus between government institutions, the private sector, and civil society;
- Increasing transparency through community contracting processes.



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EXECUTIVE SUMMARY

This quarterly report summarizes the results of the TIS-DAI program between April 01 - June 30, 2012. During this reporting period, TIS-DAI had 103 grants in implementation worth US\$ 8,417,378, closed eight grants worth US\$ 359,758 and had 34 grants pending worth US\$ 3,849,683.

Key stabilization results:

- Mitigated conflict and increased confidence in government institutions by **facilitating two peace conferences** and two events to promote government service delivery in Somaliland;
- **Awarded 32 contracts** to local companies through transparent community contracting processes;
- **Supported 30 sub-national government institutions** improve service delivery in six regions of Somaliland, five regions in Gedo & Lower Juba, five regions in Puntland and five regions in south-central Somalia;
- Facilitated **five consensus building processes** for south-central Somalia resulting in 16 grants worth \$2.9m;
- **Facilitated two stabilization workshops** to assist USAID Somalia's strategic program development.



BACKGROUND



The Transition Initiatives for Stabilization (TIS) program, funded by the United States Agency for International Development (USAID), promotes peace and stability in Somalia.

TIS supports USAID's dual track policy by strengthening the capacity and service delivery of Somali government institutions. During this quarter, TIS-DAI extended its stabilization program to cover Beletweyne, Baidoa and Adado – three regions recently reclaimed from Al Shabaab control.

Meanwhile, TIS-DAI continue to work in Somaliland, Puntland and along the border. TIS-DAI is supporting stabilization in Somaliland through the implementation of 68 activities aimed at increasing confidence in government institutions.

In just four months, TIS-DAI facilitated the rehabilitation of a market in Baligubadle and the construction a football stadium in Erigavo.

TIS-DAI also supported nascent structures of governance to promote peace and security along the Somali border through the construction of community halls and a maternity ward in El Wak and school classrooms in Dhobley.

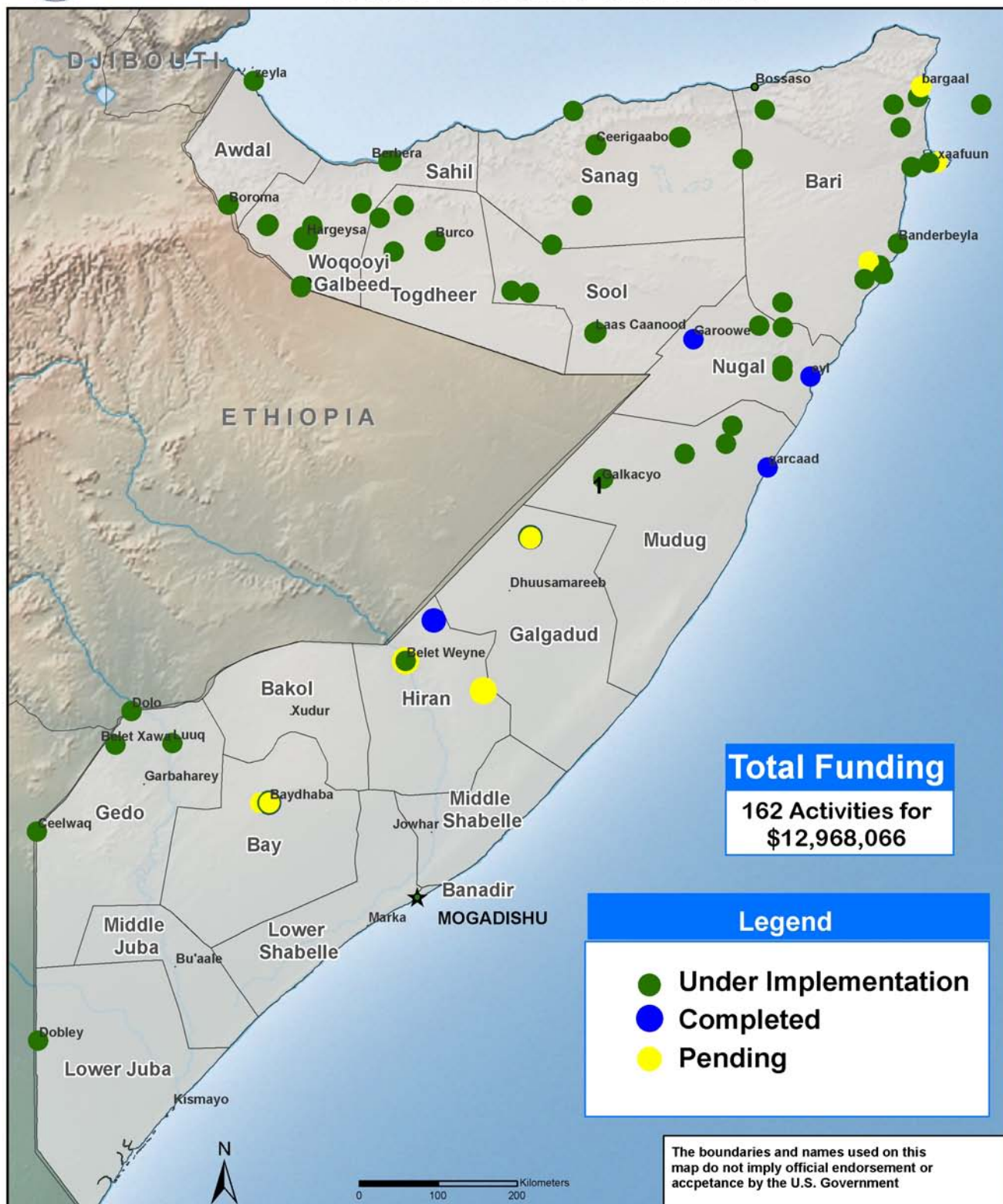
TIS-DAI also helped reduce the appeal of piracy in Puntland with \$4 million worth of stabilization activities in Bargaal, Xaafuun, Eyl, Bander-Beyla and Garcaad.

WHERE WE WORK



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Work Across Somalia



KEY RESULTS

Somalia

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Mapping plausible futures in Somalia

Utilizing “scenario building” methodology, TIS-DAI brought together 65 Somali representatives from across the country to discuss the current situation in Somalia, its key actors and drivers for change.

Somali clan elders, artists, students, soldiers, businessmen and government officials developed possible “scenarios” and timelines based on how they envision Somalia in 20 years time. This paves the way for USAID’s strategic and tailored programming.

TIS-DAI facilitated the four-day scenario building session with 65 participants in April, 2012.

Three scenarios were developed:

- 1. Eey Kederay (“not yet”):** In 80 years Somalia will face many problems due to clan systems influencing the election process, this will promote impunity across the country. Foreign countries will take advantage of this and pursue self-interest which will end in corruption, injustice and civil war.
- 2. Unity:** In 32 years Somalia will unify and take important steps towards peace and development through equality, justice, sovereignty and Islam.
- 3. Inclusive government:** An all-inclusive government system constructed through free and fair elections will create confidence in the Government. As a result, Somalia will attain national peace and reconciliation.

“Once we develop scenarios have a tool to anticipate change, prepare for change and understand change - as it happens. This results in improved planning, improved strategy and improved programming.”

Patrick Noack, Facilitator

Somaliland

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Mitigating conflict through social reconciliation conferences

TIS-DAI assisted the Ministry of Interior to facilitate a pivotal peace and social reconciliation conference in the town of Sheikh. 55 elders, peace activists, government officials, local conflict resolution experts and community representatives from Sahil, the smallest and youngest region in Somaliland, attended the conference on April 28, 2012.

Land conflict, the politicization of clan issues, the looting of animals, modernity and an increase in titled elders were all cited as reasons for escalating conflict in the region.

Upon completion of the three-day conference, participants signed a 13-point declaration that tackles prevention and conflict resolution in the district.



“We ask ourselves: What brought instability? We decided it was poor governance.”

A participant from the TIS stabilization workshop in Entebbe

The declaration called on the Government to provide an alternative source of energy and ban land enclosures and burning trees for charcoal. It also called for rape and the abuse of women to be dealt with by government law, rather than traditional elders. Three regional peace committees were appointed as a result of the conference.

“Peace is the source of life. In Sahil we are exposed to risks that can disrupt peace. Today, we had the opportunity to discuss what those risks are.”

Mahmoud Saleban, Governor of Sahil

Puntland

Reducing the appeal of piracy through consultative processes

TIS-DAI supported a consultative workshop in Bander-Bayla to discuss and formulate tangible solutions to the threat of piracy. 45 representatives from a cross section of society participated in the event in April, 2012. Peace messages were devised and disseminated throughout the community by folklore dances and songs.

Key tools were identified to reduce the appeal of piracy, which included piracy awareness workshops, skills training in tailoring and mechanical engineering for young people and the construction of classrooms to improve education. This will not only help reduce the appeal of piracy but also boost service delivery in the region.

“We will hold peace events. We will charge a small fee to maintain the facility.”

Community member, Makay Hassan Ali

Gedo & Lower Juba

Building cohesion through community meeting halls

The construction of two community halls in El Wak and Dhobley is 90 per cent complete and will be handed over to the community in mid-September. The halls will create community cohesion and promote stabilization by providing a space for dialogue and peaceful negotiation.

Building confidence in administration through construction of a maternity ward

Women in El Wak are used to delivering their children in nearby woods, or at home, without any professional medical assistance. Childbirth complications are the norm, but now, the women of El Wak are being provided with a maternity ward by their local administration. Supported by TIS, the construction of the ward will reduce infant mortality rates and create a space for counselling and guidance on family planning.

In an effort to empower the younger generation, TIS-DAI is also supporting the Dhobley and Luuq administration by constructing three primary school classrooms. Over 4,000 children will benefit once the construction is complete by mid August 2012. By providing additional space for education, the number of teenagers recruited by militia is expected to reduce.

10 donkey carts have been delivered to the Dhobley Peace Committee to regularize garbage collection from Dhobley town. A new landfill has also been constructed to reduce hygiene-related diseases.



TIS holds a planning session for El Wak in Garissa



Representatives decide on the rehabilitation of a maternity ward in El Wak



A fair bidding process is held



Ground breaks



A site supervisor is employed to manage the construction and regularly check in on progress



The work begins



The construction is finalized



The building is officially handed over the community and celebrated via an event

Somaliland

Improving service delivery and public confidence in government institutions

This quarter, TIS-DAI continued to improve service delivery and public confidence in the Ministry of Information, Planning, Interior and Public Works including six regional administrations in Somaliland.

TIS supported the Ministry of Interior through the construction of government offices, markets for local vendors, a football stadium, women's education center, garbage trucks and the construction of water reservoirs.

Puntland

TIS-DAI facilitated five road surveys in Eyl, Garcaad and Xaafun in preparation for gravel road construction. The new roads will improve public transport and boost trade and commerce in all districts. It will also promote economic growth through the creation of jobs.

IN FOCUS: Burao pride

To increase capacity of the Ministry for Public Works, Housing and Transport in Somaliland's second largest city, Burao, TIS has delivered and installed \$ worth of office furniture.

All the purchases - two meeting tables, three managerial desks, seven office tables, 10 staff chairs, 50 visitor chairs, and seven filing cabinets – were procured locally using the TIS community contracting process.

"Organizations often come, bring us goods, and leave. Where the goods came from, or what is expected of us, is never clear. TIS is different; they have been working with us from the beginning. TIS shows us the importance to get things done right, to use transparent processes and to ensure we take ownership," said local government official Warsame Eid.

TIS is working with the Ministry for Public Works, Housing and Transport to rehabilitate its headquarters in Hargeisa, construct three regional offices, and provide training in effective policy making and community contracting.



Inspired by the new furnishings, staff began to repaint the entire office: “The new equipment is not important on its own. What it does is inspire staff and make them proud to be government workers. This gives them confidence in their work.”

Governor of Burao

Somaliland

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To promote transparency, accountability and confidence in decision-making, TIS facilitated 38 community-contracting processes. All TIS grants that require tendering go through a transparent community contracting process whereby each contract is awarded by a bid committee comprising of community representatives, government officials and technical TIS staff.

brought together 52 participants from civil society, the private sector and local administrations. It resulted in the design of grants worth \$2.9 million including skills training for women and young people and the construction of community centers.

Puntland

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Three bid openings were conducted for the construction of local government offices, the rehabilitation of women centers and the construction of classrooms in Bander-Bayla.

It was the first bid opening ever held in the region and the community were excited to be involved.

The TIS team also facilitated six community consultation meetings on the TIS process in Bargaal, Wadikheyr, Qoraxeed and Taageer. The meetings were attended by over 100 people.

South/Central Somalia

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Promoting Somali ownership through consensus-building processes

TIS-DAI facilitated planning sessions for Beletweyne, Baidoa, Adado, Matabaan and Maxaas in June, 2012. The planning session

OPERATIONS

This quarter, TIS hired two new staff for the Puntland office and three new staff for the Nairobi support office.

TIS also facilitated two planning sessions in Uganda and Djibouti and three conflict mapping surveys in Baidoa, Beletwyne and Adado. Four Somali women were also logistically supported to attend a peacebuilding course in the United States.

DIASPORA OUTREACH

In June, the TIS team visited seven cities in the United States to engage the diaspora in TIS activities. The meetings were attended by 322 Somalis from a cross section of society.

The diaspora were impressed with the TIS program and would like to see TIS-style community ownership expanded in Somalia. Danguud was a new concept to the diaspora and were interested in how the staff were recruited and now embedded within the local administration.

TIS is now working on a new strategy to actively engage the diaspora in TIS projects by promoting “volunteerism.” TIS will connect diaspora interested in volunteering with implementing partners and local governments.

Key discussions and challenges:

- The diaspora in Boston offered to pay for their own flights to Galmudug so they could become a bridge between TIS and the Galmudug

administration;

- Advocates for Khatumo state were not pleased with the region being marked as a disputed area. They wanted to know how TIS can scale-up activities in the region;
- The majority of participants wanted TIS to work in their own regions, not understanding that each region has a strategic rationale as to why it was chosen for stabilization intervention.

Website launched

In June 2012, TIS launched a website (www.tisbysomalis.com) to increase information on TIS activities and processes. It features multimedia content, an interactive map, snapshots, feature stories and pictures. This is the first phase of website implementation, with a second phase launching next quarter.

CHALLENGES & OPPORTUNITIES

- Clan dynamics is a major challenge in Somalia. TIS mitigates this by including representatives from all clans in the planning sessions. During these sessions decisions are made by consensus rather than voting on majority which reduces conflict over resources and creates harmony;
- Security in Beletweyne has declined due to internal tensions between the Transitional Federal Government, the local administration and Al Shabaab. Grants were designed for Beletweyne in June, 2012, but security and the constant flux in local government positions has delayed implementation. The TIS team is monitoring the situation daily and will begin implementation once internal rifts have been settled;
- TIS was unable to start work in Maxaas because of Al Shabaab's continued presence. The security situation is being constantly monitored;
- Implementation in Baidoa has been delayed due to security. An inaccurate security report identified TIS staff as targets of an explosion in Baidoa town. The external report caused concern as it raised the profile of TIS staff who are operational in fragile environments.

MOVING FORWARD

Somaliland

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- TIS will finalize the construction of pending activities and will facilitate celebratory events marking the official handover to the government and community.

Puntland

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- TIS will complete the construction of local government offices, the rehabilitation of a women's center and the construction of school classrooms in Bander-Bayla;
- The construction for nine gravel roads, local government offices, secondary schools and hospitals will commence in Eyl, Jariiban-

Gara'ad, Xaafuun and Baargaal

- Skills training workshops and anti-piracy awareness campaigns will be facilitated to reduce the appeal of piracy in Gara'ad, Bander-Bayla and Xaafuun.

Gedo & Lower Juba

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- TIS will finalize the construction of pending activities in Dhobley and El Wak and will facilitate celebratory events marking the official handover to the government and community.
- Grants will be commence construction in Luuq, Dollo and Belethawa.



ANNEX: INDICATOR PERFORMANCE TABLE, 3RD QUARTER

DAI	FY2012 Targets			FY2012 Q3 Actuals			FY2012 Q4 Ta	
	M	F	T	M	F	T	M	F
	36000	14000	50000	10259	7069	17328	18471	13931
1.1 Number of people participating in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation								
1.2 Number of USG supported events, trainings, or activities designed to build support for peace or reconciliation among key actors to the conflict	105	105	105	11	11	11	94	
1.3 Number of sub-national government entities receiving USG assistance to improve their performance	30	30	30	29	29	29	30	
1.4 Number of peace-building structure established or strengthened with USG assistance that engage conflict-affected citizens in peace and/or reconciliation process	12	12	12	8	8	8	12	
1.5 Number of USG-assisted consensus-building processes resulting in an agreement	24	24	24	32	32	32	24	
1.7 Number of persons whose livelihood opportunities are improved as a result of USG-funded workforce development programs	3185	1265	4450	50	0	0	3135	1265



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